

Before proceeding to considering each agenda of the Meeting, the Chairman requested Mr. Pasakorn Lila to explain the vote casting and counting procedures as follows:

1. A shareholder has one vote for each share. Each shareholder may cast his or her vote to approve, disapprove, or abstain from voting. Split votes in other ways are disallowed. Exceptions are made for proxy holders for foreign investors who appoint custodians in Thailand to safe-keep their clients' securities.
2. Proxies appointed under proxy form in which shareholders have cast their votes may no longer vote as the Company has already recorded such votes.
3. To pass a resolution, a simple majority vote of the shareholders who attend the Meeting and cast their votes is required, unless specified otherwise by laws.

The Chairman then requested the Meeting to consider the matters in accordance with the following agenda:

Agenda 1 To acknowledge the Report of the Board of Directors for the year 2020

The Chairman informed the Meeting that the Company had prepared the Board of Directors' report on the Company's performance in 2020, as detailed in the 2020 Annual Report, which had been sent to all shareholders together with the notice of this Meeting. The summary was as follows:

In 2020, the Company faced the unprecedented pressure and challenges as a result of the COVID-19 pandemic. Thailand reported its first case of COVID-19 infection in January 2020. The spike and the wide spread of the virus prompted the government to take stringent actions in order to mitigate this public health crisis. These disease control measures and other mandated operational restrictions such as restriction on operating hours, restriction on seating capacity and temporary closure of restaurant stores, severely affected the business and operating results of the Company. Although the Company managed to make a net profit of Baht 340 million in the first quarter of 2020, the Company suffered a substantial loss of Baht 247 million in the second quarter of 2020 due largely to the mandated restaurant store closures from March 22 to May 16. The restaurant operating results were also impacted by the additional expenses related to the implementation of operational changes intended to comply with government requirements as well as to safeguard the health and safety of our employees and customers which are regarded as our top priority. They are also intended to increase customers' confidence by providing a safe environment for customers to dine in our restaurants. These operational changes included increased cleaning and sanitization, installation of counter screens and purchasing personal protective equipment. To alleviate the impact resulting from the temporary restaurant store closures and other restrictions, the Company adapted its marketing strategy to focus more heavily on selling through takeaway and delivery channels by collaborating with third party food delivery service providers. This strategy shift resulted in the strong increase in sales from these channels which helped to compensate partly for the sales loss due to restaurant store closures. Meanwhile, the Company took stricter action in the control of expenses particularly manpower and rental expenses by adjusting manpower allocation to meet the changing condition. The Company also negotiated with the property owners to seek rent reduction particularly for the period of restaurant closure. As result of the easing of the COVID-19 control measures by the government and the reopening of restaurant stores on May 17, the Company's operating result recovered strongly from a second quarter loss to register a net profit of Baht 465 million in the third quarter of 2020. However, the operating result of the Company for the fourth quarter of 2020 suffered a setback again as it registered a lower net profit of Baht 349 million as compared to the previous quarter. This was due largely to a new outbreak occurred in mid-December resulting from a new

transmission cluster linked to the central shrimp market in Samut Sakhon province. The new outbreak has since spread to other provinces.

In terms of financial performance for the fiscal year 2020, total revenue of the Company for the year 2020 amounted to Baht 13,622 million, down by 23.2 percent year on year. Net income for the year 2020 fell 65.1 percent year on year to Baht 907 million while earnings per share also dropped from Baht 2.83 per share for 2019 to Baht 0.99 per share for 2020.

With respect to COVID-19 related corporate social responsibility activities, the Company was pleased to inform that the Company provided funding for medical projects related to COVID-19 and other assistances to the staff of hospitals during 2020 as follows:

- Donated 100,000 masks during the shortage period to Siriraj Hospital and Ramathibodi Hospital.
- Provided joint funding for the research and development of COVID-19 rapid screening tests to the Faculty of Medicine, Chulalongkorn University.
- Provided joint funding for the construction of 6 negative pressure wards and the related medical equipment to Ramathibodi Hospital.
- Provided joint funding for the construction of 3 negative pressure wards to Buddhachinaraj Hospital.
- Provided research grant to the Center of Excellence in Clinical Virology, and funding for the procurement of real-time PCR medical device to detect COVID-19 to Chulalongkorn Hospital, Thai Red Cross Society.
- Distributed free lunch boxes jointly with Aunty Thongkam MK Foundation for a total of 7,400 boxes per day for a period of two months to the staffs of 35 hospitals and public health agencies in 22 provinces nationwide.

The Chairman then opened session for shareholders to ask questions or comments as follows:

The shareholder (Mr. Narit Suklert) asked about the impact from the third wave of COVID-19, the operating performance of the Company's subsidiaries and the joint venture companies, and the expansion plan in overseas.

The Chairman explained that the revenues impact for the third wave of COVID-19 was quite the same as the impact from the first wave and the operating performances for each branch were not different. In addition, the expansion plan in overseas was slow down due to COVID-19 situation.

The proxy (Mr. Thanapol Sueblae) asked about the measures to cope with the decrease of sales during COVID-19 situation.

The Chairman explained that during COVID situation, the Company focus on the delivery channel in order to boost sales. The sales from delivery channel grew significantly and partially offset the dine-in sales. The Company expected that although the dine-in service is allowed, the delivery sales will continuously grow up in the future.

The proxy (Mr. Prasit Rojanaphuek) asked about the opportunity for M&A, the strategy to cope with the COVID-19 situation if the COVID pandemic was continued for several months, the expansion plan for Laem Charoen Seafood, the business related to Hemp, and the Company's succession plan.

The Chairman explained that the Company was continuously looking for the M&A project because the Company still had the available capital to invest. In addition, during the COVID-19 pandemic, the Company was heavily focus on the customers and staffs' safety. In this regard, the Company performed the deep cleaning every day for all branches. For Laem Charoen Seafood business, the Company had plan to

continuously expand the new branches in Thailand as well as in overseas. For the Hemp business, the Company had no plan to involve in this business. For the succession plan, the Company had prepared this matter for several years. The Company also had plan to perform the management's rotation program in order to expand the management's scope of responsibilities to cover more areas.

The shareholder (Ms. Aree Kongpatpanich) asked about the investment proportion in Laem Charoen Seafood Company.

The Chairman responded that the Company hold 65% of Laem Charoen Seafood Company.

There were no further questions or comments from the shareholders.

This agenda was for the Meeting's acknowledgement. Therefore, the shareholders were not required to vote.

The Chairman concluded that the Meeting acknowledged the Report of the Board of Directors for the year 2020.

Agenda 2 To consider and approve the financial statements for the year ended December 31, 2020

The Chairman requested Mrs. Sudarut Patvivatsiri, Senior Vice President of Accounting and Finance Division to inform this agenda to the Meeting.

Mrs. Sudarut Patvivatsiri informed the Meeting that the Company had prepared the Audited Consolidated Financial Statements of the Company for the year ended December 31, 2020, which had been duly audited and certified by the Company's auditors of EY Office Limited, and were also reviewed by the Audit Committee. The summary was as follows:

- Total assets were Baht 20,353 million, increased Baht 2,412 million or an increase of 13.4% as compared to last year. It was because the Company recorded right-of-use asset of Baht 3,956 million due to the adoption of TFRS 16 Leases, effective from January 1, 2020 while there was no such transaction in 2019.
- Total liabilities were Baht 6,506 million which was up by Baht 3,191 million from the prior year due to the recognition of lease liabilities amounted Baht 3,691 million in accordance with TFRS 16 while there was no such transaction in 2019.
- Revenues from sales and services were Baht 13,361 million, dropped by Baht 4,048 million or a decrease of 23.3% as compared to last year mainly due to the outbreak of the Coronavirus disease 2019 (COVID-19) and the restaurants had to close down for a certain period of time.
- Total revenues were Baht 13,622 million, down by Baht 4,118 million or a decrease of 23.2% from the previous year due primarily to a decrease of revenues from sales and services.
- Net profit was Baht 907 million, decreased by Baht 1,696 million or a decrease of 65.1%.
- Earnings per share were Baht 0.99 per share, dropped by Baht 1.84 per share from the previous year.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

The Chairman then proposed the Meeting to consider and approve the financial statements for the year ended December 31, 2020.

Resolution: The Meeting considered and approved the financial statements for the year ended December 31, 2020 as proposed. The resolution was passed by a unanimous vote of the shareholders who attended the Meeting and casted their votes, as follows:

Approve	727,493,739	votes	or	100.0000%
Disapprove	0	votes	or	0.0000%
Abstain	0	votes		

Agenda 3 To acknowledge the interim dividend payments for the year 2020

The Chairman informed the Meeting that the Company had the dividend payment policy as follows:

It is the Company's policy to pay dividends to shareholders at least 50 percent of its net profit after appropriation for legal reserve. However, the Company may change its dividend policy if necessary in order to meet the changing conditions and requirements of the Company such as the operating result, financial position, liquidity, and the need for funds to support the future business expansion of the Company and its subsidiaries.

In 2020, the Company recorded a consolidated net profit of Baht 907 million and is eligible to pay dividend according to Section 115 of the Public Limited Companies Act B.E.2535 which stated that dividend shall not be paid other than out of profits.

The Meeting should acknowledge two interim dividend payments at the rate of Baht 1.00 per share or Baht 920.88 million in total. The first interim dividend payment was at the rate of 0.50 Baht/share totaling Baht 460.44 million, which was paid on September 10, 2020. The second payment was at the rate of 0.50 Baht/share totaling Baht 460.44 million, which will be paid on May 25, 2021. Such interim dividend payments are paid from the Company's net profit and retained earnings. Therefore, the Board of Directors will not propose any other dividend payment for the year 2020.

In this regard, the Company sets the date for determining the names of shareholders who shall be entitled to receive the dividend (Record Date) on May 11, 2021 for the second interim dividend payment.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

This agenda was for the Meeting's acknowledgement. Therefore, the shareholders were not required to vote.

The Chairman concluded that the Meeting acknowledged the interim dividend payments for the year 2020.

Agenda 4 To elect directors in place of those retiring by rotation

The Chairman informed the Meeting that this agenda, regarding election of directors, shareholders and proxies are requested to vote (in approval, in disapproval or abstention) for each proposed individual candidate. All voting cards will be collected and counted. Shareholders who do not return the card for this agenda will be deemed as voting in approval. The Chairman also asked all retiring directors who had the conflict of interest in this agenda leaving the Meeting.

The Chairman informed the Meeting that regarding to the Article 18 of the Company's Articles of Association stipulates that at every annual general meeting of shareholders, one-third of the directors shall vacate in proportion. The director who has held office longest shall vacate and a director who vacates office may be re-elected. In this 2021 Annual General Meeting of Shareholders, three directors are due to retire by rotation, namely:

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| 1. Mr. Annop Tanlamai | Independent Director and Chairman of Audit Committee |
| 2. Mr. Somchai Pipitvijitkorn | Director and Member of Corporate Governance, Nominating and Compensation Committee |

3. Mrs. Vilai Chattanrassamee Independent Director, Member of Audit Committee, and Member of Corporate Governance, Nominating and Compensation Committee

The Company had provided an opportunity for the shareholders to nominate qualified persons to be elected as directors of the Company. However, no shareholder nominated any person for consideration as candidate for directorship.

In respect of the nomination of qualified persons to replace the directors retiring by rotation, the Corporate Governance, Nominating and Compensation Committee recommended that the retiring directors namely, Mr. Annop Tanlamai, Mr. Somchai Pipitvijitkorn and Mrs. Vilai Chattanrassamee, be reappointed as the directors of the Company for another term because they meet the required qualifications, attended Board meetings regularly, and were able to provide constructive and useful recommendations to the meetings.

Based on the recommendations of the Corporate Governance, Nominating and Compensation Committee, the Board of Directors, excluding the directors having conflict of interest, recommend that the three retiring directors namely, Mr. Annop Tanlamai, Mr. Somchai Pipitvijitkorn and Mrs. Vilai Chattanrassamee, be reappointed as the directors of the Company for another term.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

The Chairman then requested the Meeting to consider and elect the directors as proposed.

Resolution: The Meeting considered and re-elected Mr. Annop Tanlamai, Mr. Somchai Pipitvijitkorn and Mrs. Vilai Chattanrassamee to serve as directors for another term. The resolution was passed for each individual director by a majority vote of the shareholders who attended the Meeting and casted their votes, as follows:

1. Mr. Annop Tanlamai	Independent Director and Chairman of Audit Committee
Approve	709,344,839 votes or 97.5053%
Disapprove	18,148,900 votes or 2.4947%
Abstain	0 votes
2. Mr. Somchai Pipitvijitkorn	Director and Member of Corporate Governance, Nominating and Compensation Committee
Approve	721,600,420 votes or 99.1899%
Disapprove	5,893,319 votes or 0.8101%
Abstain	0 votes
3. Mrs. Vilai Chattanrassamee	Independent Director, Member of Audit Committee and Member of Corporate Governance, Nominating and Compensation Committee
Approve	709,344,839 votes or 97.5053%
Disapprove	18,148,900 votes or 2.4947%
Abstain	0 votes

Agenda 5 To consider and approve the remuneration of directors

The Chairman informed the Meeting that The Board of Directors assigned the Governance, Nominating and Compensation Committee to consider the directors' remunerations in accordance with the following principles and guidelines:

1. The remuneration of directors should commensurate with the duties and responsibilities of each director. In addition, the remuneration of directors should be comparable to that of other companies with good corporate governance and having similar size.
2. The compensation which is paid to directors in accordance with the annual performance of the Company, such as directors' annual bonus, should be linked to the payment of dividends to shareholders.
3. Executives of the Company who also serve as directors of the Company shall not be paid any additional compensation in their capacity as the directors of the Company.
4. Remuneration of directors should be reviewed annually to ensure that it remains appropriate.

After careful deliberation, the Corporate Governance, Nominating and Compensation Committee recommended that the directors' remuneration for the year 2021 and the directors' annual bonus for the year 2020 be as follows:

1. The current monthly retaining fee for the Company's directors and the attendance fee for the members of the audit committee and other sub-committees were still appropriate.
2. The annual bonus for the Company's directors for the year 2020 should vary proportionally to the change of the annual dividend for the year 2020.

Based on the recommendations of the Corporate Governance, Nominating and Compensation Committee, the Board of Directors is of the opinion that the 2021 Annual General Meeting of Shareholders should approve the directors' remuneration for the year 2021 and the directors' annual bonus for the year 2020 as follows:

Directors' bonus

Position	For the year 2020	For the year 2019	Change from Y2019
Chairman of the Board	467,000 Baht	1,215,000 Baht	-748,000 Baht
Director	311,000 Baht	810,000 Baht	-499,000 Baht

Monthly retaining fee

Position	Y2021	Y2020	Change from Y2020
Chairman of the Board	37,500 Baht	37,500 Baht	-
Director	25,000 Baht	25,000 Baht	-

Attendance fee for members of the Audit Committee

Position	Y2021	Y2020	Change from Y2020
Chairman	27,000 Baht	27,000 Baht	-
Director	18,000 Baht	18,000 Baht	-

Attendance fee for members of the Board's sub-committees

Position	Y2021	Y2020	Change from Y2020
Chairman	22,500 Baht	22,500 Baht	-
Director	15,000 Baht	15,000 Baht	-

Note that Directors who are executives of the Company are not entitled to receive any compensation in their capacity as the directors of the Company.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

The Chairman then proposed the Meeting to consider and approve the remuneration of directors.

Resolution: The Meeting considered and approved the remuneration of directors as proposed. The resolution was passed by a vote of not less than two-thirds of the total shares held by the shareholders who attended the Meeting as follows:

Approve	725,727,839	votes	or	99.7573%
Disapprove	1,765,900	votes	or	0.2427%
Abstain	0	votes	or	0.0000%

Agenda 6 To appoint the auditor and fix the audit fee for the year 2021

The Chairman informed the Meeting that according to the Public Limited Companies Act, the Annual General Meeting of Shareholders shall appoint an auditor and determine the auditing fee of the company every year. In appointing the auditor, the former auditor may be re-appointed. Thus, the 2021 Annual General Meeting of Shareholders of the Company is required to appoint the auditor and determine the audit fee of the Company for the year 2021. In selecting the appropriate auditor to be appointed as the auditor of the Company for the year 2021, the Audit Committee has recommended to appoint the auditors from EY Office Limited as the Company's auditors for the year ended December 31, 2021 as following:

1. Mr. Wichart Lokatekrawee Certified Public Accountant registration No. 4451 and/or
2. Ms. Siriwan Surathepin Certified Public Accountant registration No. 4604 and/or
3. Ms. Satida Ratananurak Certified Public Accountant registration No. 4753

The audit fee as quoted by the auditor for the audit services of the Company for the year 2021 is Baht 2,340,000, unchanged compared to the year 2020.

In addition, all of the aforementioned auditors have the required qualifications in respect of the rotating of the auditor as stipulated in the Notification of the Securities and Exchange Commission because none of them has conducted the review or audit and expressed an opinion on the financial statements of the Company for the last 5 consecutive years. Furthermore, neither the audit firm of EY Office Limited nor the aforementioned auditors have any relationship or conflict of interest with the Company or its subsidiaries or executives or major shareholders or persons related to such parties.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

The Chairman then requested the Meeting to consider and approve the appointment of auditors of the Company and fix the audit fee as proposed.

Resolution: The Meeting considered and approved the appointment of auditors and fixed the audit fee for the year 2021 as proposed. The resolution was passed by a majority vote of the shareholders who attended the Meeting and casted their votes, as follows:

Approve	726,809,120	votes	or	99.9059%
Disapprove	684,619	votes	or	0.0941%
Abstain	0	votes		

Agenda 7 To approve the amendment of Clause 3 of the Company's Memorandum of Association in respective of the objectives of the Company.

The Chairman informed the Meeting that in order to be consistent with the Company's current business as well as to cover the business in which the Company may engage in the future, it is deemed appropriate to amend the objectives of the Company as follows:

“To engage in the business of laboratory operations, laboratories for testing, inspection, analysis, research, certification, quality control and standard control of product features, raw material, finished goods, chemicals, other substances and all product types”

In this regard, it is proposed that the person, appointed by the authorized Directors of the Company to register the amended Memorandum of Association of the Company with the Department of Business Development of the Ministry of Commerce, be empowered to amend and adjust the wordings as ordered by the Registrar.

The Chairman then opened session for shareholders to ask questions or comments.

There were no questions or comments from the shareholders.

The Chairman then requested the Meeting to approve the amendment of Clause 3 of the Company's Memorandum of Association in respect of the objectives of the Company and the delegation of authority in relation to the registration of the amendment of the Memorandum of Association of the Company with the Department of Business Development of the Ministry of Commerce.

Resolution: The resolution was passed by a vote of not less than three-fourths of the shareholders who attended the Meeting and were entitled to vote, as follows:

Approve	727,494,639	votes	or	100.0000%
Disapprove	0	votes	or	0.0000%
Abstain	0	votes	or	0.0000%

Agenda 8 Other businesses

The Chairman informed the Meeting that regarding to the Public Limited Company Act, B.E.2535, Section 105 stated that “the shareholders holding shares amounting not less than one-third of the total number of shares sold may request the Meeting to consider matters other than those indicated in the notice of the Meeting”, there was no any agenda proposed, thus there would be no agenda to consider and vote for this agenda.

The Chairman then opened session for the recommendations from shareholders as follows:

The shareholder (Mr. Supasorn Wantanakorn) asked about the Hakata Ramen business.

The Chairman explained currently there were 5 branches for Hakata ramen restaurants and the Company had plan to expand in delivery channel in the future.

The proxy (Mr. Prasit Rojanaphuek) asked about the plan for share buyback due to the current market price close to the IPO price.

The Chairman explained that currently the Company had no plan for the share buyback due to the matter of the liquidity in the stock market.

The shareholder (Mr. Chanudom Kasemkitwattana) asked about the news regarding the food support and the strategy to attract the new generations since this group of customers would be the main target customers for the Company in the future.

The Chairman explained that the Company had the policy not to involve in politics matter and did not support any parties related to politics. In addition, the Company also focused on the attraction of new generations by launching various promotions targeting new generations. The Company also performed the study to understand their needs because they had variety of needs. However, the Company had the strategy to primarily focus on serving the needs for all groups of customers.

The proxy (Mr. Prasit Rojanaphuek) asked about the guideline for sponsorship management.

The Chairman explained that the objectives of the sponsorship were for building brand as well as for social responsibilities only.

There was a suggestion from shareholder that the Company should perform the Annual General Meeting for the next year in both physical and electronic platform.

The Chairman received the suggestion for further consideration.

There were no further comments or suggestions from the shareholders.

The Chairman declared the Meeting closed and expressed his appreciation to all shareholders for attending the Meeting and sharing their valuable views with the Company.

The Meeting was adjourned at 15.15 hours.

Signed.....Chairman

(Mr. Rit Thirakomen)